

ADMINISTRATIVE - INTERNAL USE ONLY

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14 September 1976

MEMORANDUM FOR THE RECORD

SUBJECT: Coordination Group Meeting, 13 September 1976 --
[redacted] Chairing

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1. The Group met to consider two papers -- one by [redacted] of OLC and one by the IC Staff (attached). Combined, these papers were to respond to a request from the Subcommittee on Charters and Guidelines of the Senate Select Committee on Intelligence (SSCI), a request for a list of principles the Agency believed should guide the SSCI's review of the charters of the member organizations of the Intelligence Community.

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2. The first issue to arise had to do with the specificity desirable in such a paper -- specifically, whether authorization for a contingency fund should be mentioned. The consensus seemed to be that a paper on principles should not be that specific.

3. Next, I pointed out that the proposal for revising the National Security Act of 1947 either did not give the Director responsibility for producing national intelligence, or else it required him to delegate the responsibility to the IC Staff. This point was never discussed; we immediately got into a debate over whether any CIA responsibilities should be transferred to the DCI, the Director already having full authority as head of the Agency to delegate the Agency's responsibilities as he sees fit.

4. The intent of those on both sides of the question was as follows: the DDO and IG were the most vociferous in arguing that to take any authorities of the CIA, to give them to the Director, and then to determine how he must delegate them, would needlessly and unwisely reduce the flexibility of future Directors.

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The IG later modified its position -- it became willing to transfer Agency responsibilities to the Director, but not to define how he must delegate them.

5. The Office of Legislative Counsel argued that, if we do not take the lead to conform legislation to Executive Order 11905, the Congress will do it piecemeal and improperly.

6. This debate was never resolved. The OLC representative fell back to the position that, for immediate purposes, we should inform the Subcommittee that we are interested in statutes to provide for two Deputy Directors, for powers to protect intelligence sources and methods, and for general adjustments in Central Intelligence authorities (see attachment, page 2). It was left up in the air whether a list of principles will ever be provided to the Subcommittee (Chief of Staff, Elliot Maxwell).



Executive Officer
National Intelligence

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Attachments

A/S

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9 September 1976

25X1 1. I am sending you the list of proposed KIJs before circulating it to the NIOs in case you would like to quietly discuss individual KIJs with individual NIOs. Some submissions are rather good, particularly Howie's. And the balance is not bad for starters -- USSR - 7; ME - 3; LA - 3; and WE, Africa, Korea, and Proliferation - 1. On the other hand, we need to agree on a format, and several KIJs would not meet my definition of properly focused or amenable to action. Indeed, I suggested to [] that his KIJ on Panama was one of those that "goes without saying," but he wants it considered anyway. Quite a few KIJs need rephrasing. The Cuban KIJ, for example, should read: Where will Cuba intervene with its military and clandestine forces next? The African KIJ might better read: Where in Africa will the next crisis erupt that will threaten US interests or lead to communist involvement and exploitation? I would be happy to have a go at rewriting, but I think it would be better if you could get the NIOs to do it themselves.

25X1 2. On the matter of KIJs and Perspectives, I was visited today by [] the Comptroller's Office, who was acting on instructions ultimately stemming from Knoche. Most immediately, Knoche wants our proposed KIJs submitted to the Comptroller for staffing out to CIA offices for concurrence, prior to our submitting the KIJs to NFIB principals. I told [] we had no plans to do so and that, indeed, I would recommend against doing so. I used as reasons the fact that we could hardly circulate the KIJs to the Agency without circulating them to other members of the Community. Once we did that, we would be under the same pressures we were before to expand the list of KIJs to justify every conceivable activity the Community engages in. I further opined that there would be ample opportunity for the Agency to adjust the KIJs once they were put on the NFIB principals' table. We ended in a stand-off; [] he had no flexibility in his instructions, and he left saying that Knoche would approach you if he wished to pursue the matter.

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25X1 3. [] floated with me the idea that there should
be a third part to Element I of the IC Staff's Planning System
25X1 (Murphy's proposal is fairly near the top of your stack of reading
material). [] a need for a set of requirements to
supplement KIQ and Objectives on grounds that the requirements 25X1
would allow the Community to identify resources that could be used
in all possible contingency situations. Then, according to [] 25X1
when we are asked what we are doing about []
we would have anticipated the question, would have already have
readjusted resources, and would be able to say what we had done.
25X1 I [] how such requirements would be superior to present
informal arrangements and working through the DCI committees.
Though I probed for quite some time, I couldn't find an answer,
and Burk and I parted on my comment that I could not perceive the
need.

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